



21 October 2021

The Hon Alan Tudge MP  
Chair  
Education Ministers Meeting  
GPO Box 9880  
Canberra ACT 2601

Dear Minister

Thank you for the 2021-23 Letter of Expectation setting Education Ministers' priorities and expectations for the Australian Children's Education and Care Quality Authority (ACECQA) from 1 July 2021 to 30 June 2023.

We are pleased to have met the expectations of Education Ministers under the previous interim letter and thank you for acknowledging our efforts, particularly in response to national disasters and emergencies.

During these challenging times, we have continued to work closely with governments, regulatory authorities, service providers, peak bodies and higher education institutions to successfully deliver our statutory functions and expand our suite of programs and resources in response to new Ministerial priorities and emerging needs of children, families and communities.

We are preparing a reporting plan which details how we will deliver the priorities and expectations detailed in your letter.

This is the final Letter of Expectation I will receive, as I will conclude my second and final term as Chair in December. It has been an honour to help lead this world class organisation and I have the utmost confidence that my Board colleagues, the next Chair and the Executive team will ensure that ACECQA continues to deliver Ministers' priorities and exceed expectations.

Yours sincerely

A handwritten signature in black ink that reads "Judy Hebblethwaite". The signature is written in a cursive, flowing style.

Judy Hebblethwaite  
Chair